



Christopher Ridabock  
Chief Executive Officer DTZ Barnicke

As you glance at Global Views 2008, you will notice a new look and feel. This new look represents the melding of a truly national Canadian firm with a global force in real estate services, building capabilities and strengths that exceed those of our history.

When we set out to find this combination of global strength and comprehensive capabilities, we wanted to preserve our people and our partners from coast to coast while melding our domestic services with the needs of our clients, whose business connections now span the globe. With the recent sale of our organization, J.J. Barnicke Limited has become DTZ Barnicke and an integral part of the global DTZ family of companies across Europe, the Middle East, Asia and the US. The blending of our services into those of our US counterpart, DTZ Rockwood, now gives us the ability to provide global capital markets service which offers investing expertise and exposure to our current and future clients.

DTZ Barnicke has become a segment of one of the world's largest commercial real estate service providers, with over 11,000 employees throughout 140 cities in 45 countries. With this acquisition, DTZ continues to grow a strong platform of professional services in all corners of the world with expansion emphasis focused on North American markets. Through our fellow professionals at DTZ we can now offer advice and assistance to our Canadian clients in the form of investment opportunities in global markets, industrial, logistics and occupier markets, as well as now being part of a powerful retail advisory practice across the British Isles, Europe and Asia.

DTZ Barnicke maintains its over 45 year legacy of placing the needs of our clients in top priority at all times. We will respond to their desires swiftly with a new combination of skills now added to our capabilities through our parent company, who is also the largest real estate service provider in China, amongst the largest in Europe and the Middle East and the leading provider of skills in retail advisory services in the United Kingdom. Already, many of our clients and prospects have recognized this ability to provide expanded services with many telling us of their excellent relationships with DTZ in the US, England, Europe, Asia and beyond.

It is a great honour for me personally to take on the role of chief executive officer for DTZ Barnicke in Canada and to assist our partners and fellow employees in establishing this new brand across North America. We at DTZ Barnicke are all dedicated to maintaining the legacy of our chairman, Joseph J. Barnicke, who has dedicated most of his life to making our company what it is today, a firm dedicated to our clients and to our employees and one where highest business ethics and commitment are its hallmark.

There is a time to move ahead and to adopt change and welcome that change in the spirit of learning, growth and excellence. We at DTZ Barnicke embrace that change and know that it brings great opportunity for us throughout Canada and across the globe.

A handwritten signature in black ink, appearing to read 'C. Ridabock', written in a cursive style.